



To the Chair and Members of the Health and Wellbeing Board

HEALTH AND WELLBEING BOARD OUTCOMES FRAMEWORK 2018-21 AND JOINT STRATEGIC NEEDS ASSESSMENT UPDATE.

EXECUTIVE SUMMARY

1. The paper gives an update on the outcomes framework for the Health and Wellbeing board which allows the board to drive delivery and be sighted on the key outcomes and indicators identified as important for the Board and links into the outcomes identified as part of the plan for the Borough – Doncaster Growing Together (DGT). It also provides an update on the Joint Strategic Needs Assessment 2017/18 which provides strategic insight and direction for the Board's activity over the next year.
2. The JSNA for 2017-18 is combining a series of products to give a richer picture of Health and well-being across the borough. A full list of products is described in paragraph 9 but include an assessment on the newly agreed outcomes framework for the Board. A presentation of the key findings will be given at this agenda item.
3. The Outcomes framework has been refined and included for the Boards consideration along with an example of how a performance report may look in future reporting periods.

RECOMMENDATIONS

4. The Health and Wellbeing Board is asked to:-
 - a) Note and comment on the information contained within the JSNA and the proposed method of receiving future reports on the Health and Wellbeing Board Outcomes Framework.

WHAT DOES THIS MEAN FOR THE CITIZENS OF DONCASTER?

5. Good strategic intelligence and performance management arrangements will ensure the board can target improvements to services and peoples experience of the local health, care and wellbeing system is positive.

BACKGROUND

6. The Health and Well-being board has a statutory duty to prepare an assessment of need within the local area, a **Joint Strategic Needs Assessment (JSNA)**. This assessment is prepared each year and can focus on different aspects of need to fit with the priorities of the Health and Well Being Board, in 2016/17 this was focused around Children and young people which would support the development of the Children and Young People's

plan. In 2017/18 the JSNA will be composed of a number of assessments made across the Health and Well-Being system.

7. After consultation and workshops the **outcomes framework** for the Health and Well Being board was agreed at the board meeting in January 2018. Although there is a need to acknowledge a need to be flexible to meet the future needs of the health and care system and board priorities the main strategic frame to monitor progress is in place.

Joint Strategic Needs Assessment (JSNA) Update

8. The JSNA in 2017/18 consists of a number of pieces of analysis reflecting the increasingly dynamic nature of health and wellbeing analytics, but also how the JSNA relates to the State of the Borough and Doncaster Growing Together. Products include
 - Health and Wellbeing Board outcomes framework assessment
 - BME Health Needs Assessment Mental Health analysis
 - Data to support health and care integration including complex lives and Doncaster Talks
 - Baseline data to inform the physical activity and sport strategy
 - Updated community profiles
 - Updated pharmaceutical needs assessment
9. There has been an assessment on each cell of the outcomes framework (see fig 1). It includes an assessment on primary indicators, those which have been identified within the framework, to understand how they perform nationally but also to ascertain if disaggregated data shows the extent of inequalities that exist within the borough. The assessment has gone further and analysed and secondary indicators that may impact upon each cell of the framework and in combination with the data described above, understand which of the cells in the framework need more of the board’s attention over the next 12 months and directly impact on how the board may wish to focus on performance monitoring on a planned basis.

Health and Wellbeing Board Outcomes Framework 2018-21 Update

10. The framework is based upon two criteria so a matrix can be formed, firstly against a life course categorisation (All Age, Starting Well, Living Well and Ageing Well) and secondly against a segmentation of care (Wellbeing, Prevention, Care and Support). This is consistent with the current Doncaster Health and Wellbeing Strategy.

	All ages	Starting well (ages 0-17),	Living well (ages 18-64),	Ageing well (ages 65+),
Wellbeing				
Prevention				
Care				
Support				

Figure 1: HWB Outcomes Framework Matrix

11. At the Board meeting in January there was agreement of the framework and feedback on enhancements that would improve the existing arrangements;
- The summary benchmarking page for the outcomes framework would benefit from having a sense of direction as well as benchmarking information
 - There should be clear links between the framework and delivery of the place plan / Accountable Care Partnership (ACP)
 - Where possible we should assess all indicators against a benchmark (reduce the number of grey dots)
 - Use the JSNA and other strategic insights to direct the focus of performance reporting to specific parts of the outcomes framework.
12. We have taken the feedback and enhanced the framework over the past month to improve, specifically;
- We have added in directional arrows on the Outcome Framework Summary Page to give a sense of journey and progress. There is at the moment no sophistication of practice with a simple getting better / higher and getting worse / lower against the previous period.
 - Work is now underway to map the areas of opportunity in the place plan to this outcomes framework with the idea that service level measures will emerge across the framework which will allow a clear alignment from our strategic priorities to our operational work.
 - The JSNA element to this paper has already begun to assess the cells within the framework to assess the areas that need more attention from the Board.
13. **Appendix A** provides an updated summary outcome framework page and a proposed example report on one of the cells; Well Being: Ageing Well. The proposed report layout allows the board to understand in more detail what is happening in that cell which will include the performance data but may also include other supplementary information to enhance the board's understanding of that 'Cell'. It should also include where appropriate any service performance measures from the opportunity areas.

IMPACT ON THE COUNCIL'S KEY OUTCOMES

14.

	Outcomes	Implications
	<p>All people in Doncaster benefit from a thriving and resilient economy.</p> <ul style="list-style-type: none"> • <i>Mayoral Priority: Creating Jobs and Housing</i> • <i>Mayoral Priority: Be a strong voice for our veterans</i> • <i>Mayoral Priority: Protecting Doncaster's vital services</i> 	<p>The JSNA and HWB Outcomes Framework will demonstrate the contribution the board is making to the key strategic priorities to the Borough.</p>
	<p>People live safe, healthy, active and independent lives.</p> <ul style="list-style-type: none"> • <i>Mayoral Priority: Safeguarding our Communities</i> • <i>Mayoral Priority: Bringing down the cost of living</i> 	

	<p>People in Doncaster benefit from a high quality built and natural environment.</p> <ul style="list-style-type: none"> • <i>Mayoral Priority: Creating Jobs and Housing</i> • <i>Mayoral Priority: Safeguarding our Communities</i> • <i>Mayoral Priority: Bringing down the cost of living</i> 	
	<p>All families thrive.</p> <ul style="list-style-type: none"> • <i>Mayoral Priority: Protecting Doncaster's vital services</i> 	
	<p>Council services are modern and value for money.</p>	
	<p>Working with our partners we will provide strong leadership and governance.</p>	

RISKS AND ASSUMPTIONS

15. N/A

LEGAL IMPLICATIONS

16. No Legal Implications have been sought for this update paper.

FINANCIAL IMPLICATIONS

17. No Financial Implications have been sought for this update paper.

HUMAN RESOURCES IMPLICATIONS

18. No HR Implications have been sought for this update paper.

TECHNOLOGY IMPLICATIONS

19. No Technological Implications have been sought for this update paper.

EQUALITY IMPLICATIONS

20. The theme of health inequalities has been identified as a key theme in the development of an outcomes framework for the board and the work of the JSNA. Understanding inequalities in health and care outcomes and how we can describe and analyse them is a vital part of our success. It is included specifically as part for the JSNA analysis in 2018.

CONSULTATION

21. NA

BACKGROUND PAPERS

22. NA

REPORT AUTHOR & CONTRIBUTORS

Laurie Mott
Senior Manager, Strategy & Performance Unit
01302 737652
Laurie.mott@doncaster.gov.uk

Allan Wiltshire
Head of Policy and Partnerships
01302 862307
Allan.wiltshire@doncaster.gov.uk

Dr Rupert Suckling
Director of Public Health